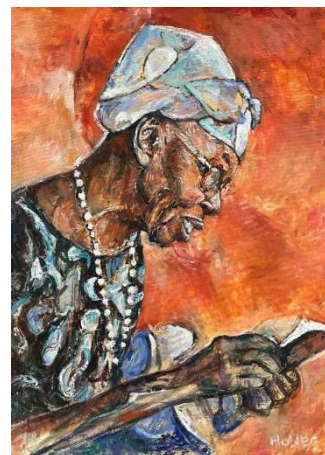




CITY OF ROANOKE

EQUITY. COMMUNITY. EMPOWERMENT.



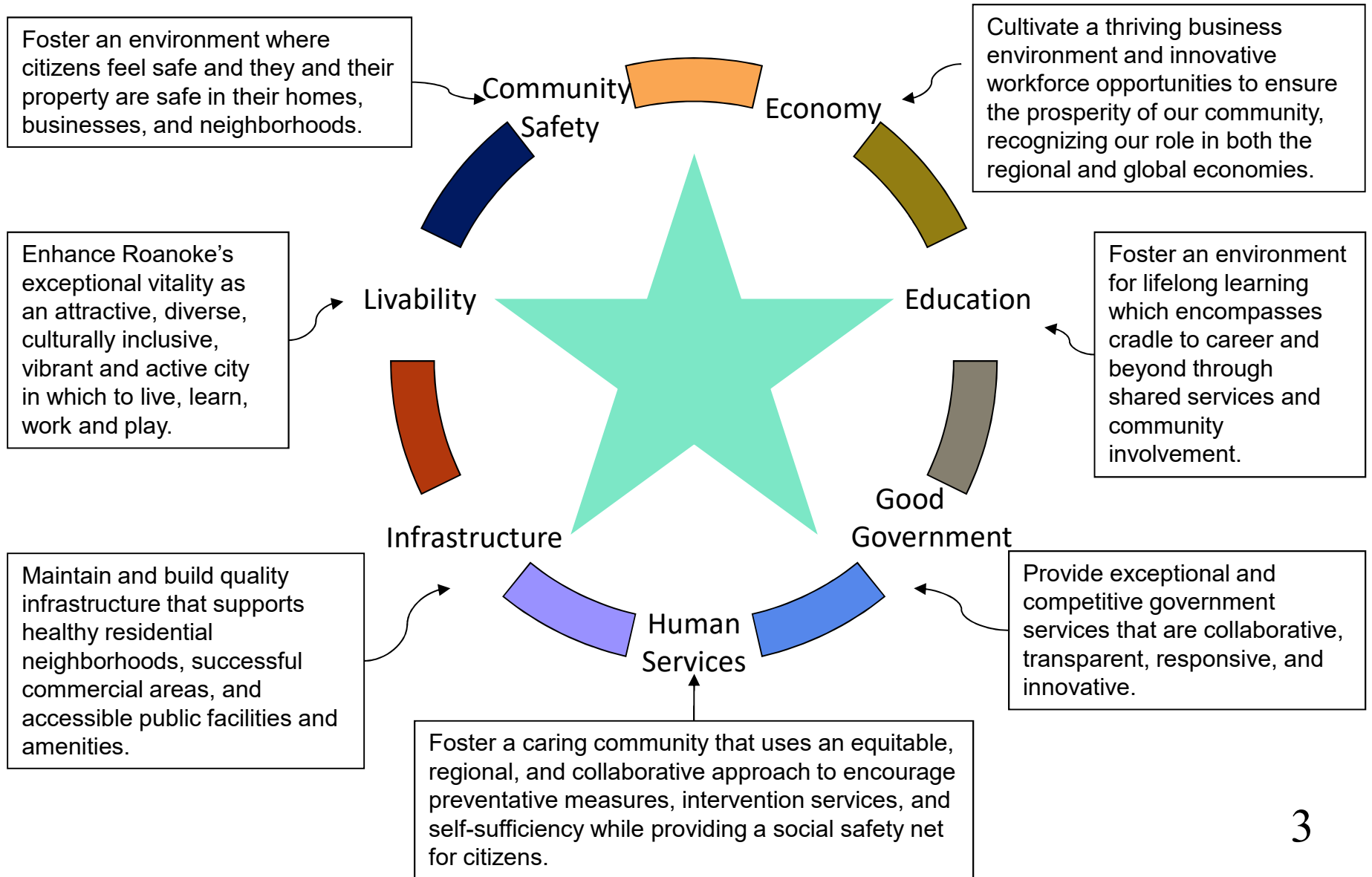
Recommended Budget Fiscal Year 2022-2023

April 18, 2022

The Vision

The City of Roanoke is a safe, caring and economically vibrant community in which all have equitable opportunities to live, learn, grow, play and prosper.

City of Roanoke Priorities



FY 2022-2023 Budget

- Recommended budget is balanced at \$324,789,000
 - an increase of \$17.159 million or 5.6% over the approved FY22 budget
- Key Budget Highlights:
 - Strategic investments aligned with Council priorities
 - Strategic compensation increases - \$6,953,195
 - 5% increase – \$4,718,337 General Fund \$229,080 Enterprise Funds
 - Additional Public Safety Increases - \$1,410,778
 - Sheriff/Jail – Phase II Step Pay Plan (mid-point)
 - Fire-EMS – Phase II Step Pay Plan (mid-point)
 - Police – Full Implementation
 - Compensation Reserve to respond to Compensation Analysis underway - \$595,000
 - Increased funding for Education - \$6,773,375
 - Continued Investments in Facilities & Equipment - \$64,350,000 (Debt, Cash and Grants)
 - Street Paving - \$4,200,000
 - Eureka Recreation Center - \$8,000,000
 - Elementary Schools - \$12,750,000
 - Wasena/Main Street Bridge - \$13,750,000
 - Stormwater Improvements - \$4,000,000

FY 2022-2023 Budget

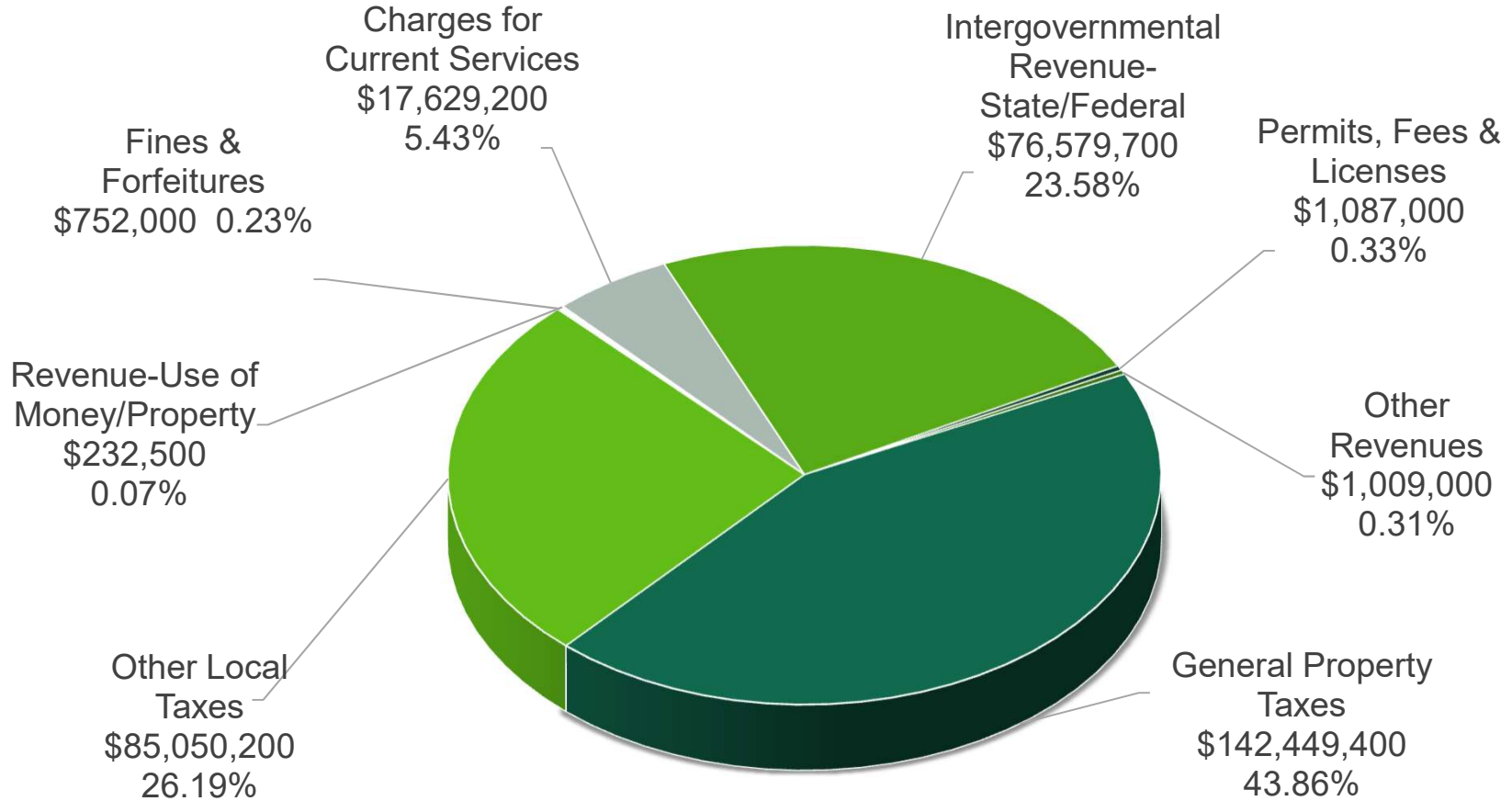
- Key Budget Highlights (Continued):
 - Continued support of community partners - \$10,736,165
 - Increased Support of External Agencies - \$781,439
 - Strategic addition of key personnel
 - Planner II – Assist in Development of Neighborhood Plans
 - Architect II – Assist in implementation of Capital Projects
 - Deputy Emergency Management Coordinator – Assist in Community Safety and Resiliency Preparation and Response
 - DSS Attorney Administrative Support – Additional Social Services Support
 - Senior Economic Development Specialist – Additional support of local economic development
 - Real Estate Appraiser II, Tax Compliance Auditor, Administrative Support – Real Estate – Ensure sound taxation and collection practices
 - Continued implementation of Star City Strong Recovery and Resiliency Fund - \$64.5 million American Rescue Plan Act Funds
 - Increased transparency of capital investments

FY 2022-2023 Guiding Principles for Budget Preparation

- Aligned with Strategic Plan – Council strategic planning retreat, budget planning retreat, monthly briefings
- Necessary to consider the anticipated impacts of COVID-19 to local taxes and other service
- Fund the highest priority services and programs
- Fund non-discretionary cost increases
- Lay groundwork for ways to improve in future years requests that advance equity and empowerment initiatives.
- Maintain market competitiveness with compensation
- Avoid funding ongoing operation costs with one-time funding sources
- Continued restoration of COVID-impacted services
- Continued emphasis on equity and empowerment

FY 2023 Recommended Revenues

\$324,789,000



FY 2023 Expenditure Adjustments

Priority	Adjusted Base	Total Adjustments	Recommended Total
Education/RCPS	\$87,762,466	\$6,773,375	94,535,841
Community Safety	74,967,469	794,659	75,762,128
Human Services	40,716,509	91,177	40,807,686
Infrastructure	28,411,207	1,519,024	29,930,231
Livability	18,434,714	352,197	18,786,911
Good Government	19,676,527	545,544	20,222,071
Economy	2,356,733	69,880	2,426,613
Non-Departmental	24,218,625	7,362,729	31,581,354
External Agencies	9,954,726	781,439	10,736,165
GENERAL FUND TOTAL	\$306,498,976	\$18,290,024	\$324,789,000

Education

Services and Programs Recommended Total: \$94,538,841	-Support of Roanoke City Public Schools -Main Library Operations
Supplemental Funding Recommended Total: \$6,773,375	-RCPS funding determined by funding formula
Personnel Impacts	Full Time: None Part Time: None

Library Fines & Fee Adjustments

Elimination of the following Library fines

- Hot Picks/DVDs/CDs/Video Games: \$1/day (\$5 maximum)
- Books: \$.20/day (\$1 maximum)
- Magazines: \$.10/day (\$1 maximum)

Charges for lost or damaged items will remain unchanged.

Community Safety

Services and Programs	-Circuit Court, City Prosecutors, Courts, Magistrate
Recommended Total: \$75,762,128	-E-911 Operations -Fire and Emergency Medical Services -Fire Safety Inspections -Police Operations and Administration -Residential Juvenile Detention - DARE Program -Roanoke City Victim Witness Program -School Resource Officers -Sheriff and Jail Operations -Street Lighting, Traffic Signals, Signs and Pavement Markings

Community Safety (continued)

<p>Supplemental Funding</p> <p>Recommended Total: \$794,659*</p>	<ul style="list-style-type: none"> -Courtroom refurbishments -Jail medical services contract increase -Drug Prosecutor Grant Match -RTC burn building repairs -Jail Ops Improvements – New control panel -Victim Witness Program increase -Maintenance and Furnishings -Professional Development -Equipment & Facilities
<p>Personnel Impacts</p>	<p>Full Time:</p> <ul style="list-style-type: none"> -Deputy Emergency Management Coordinator <p>Part Time: None</p>

* Excluding Compensation Increases

Human Services

<p>Services and Programs</p> <p>Recommended Total: \$40,807,686</p>	<ul style="list-style-type: none"> -Children's Services Act -Homeless Assistance Team HUD Grant – Match -Human Services Support -Juvenile Detention Programs -Social Services programs and support -VJCCCA Services -Youth Haven
<p>Supplemental Funding</p> <p>Recommended Total: \$91,177</p>	<ul style="list-style-type: none"> -Cremation Services Increase -DSS Attorney Administrative Support
<p>Personnel Impacts</p>	<p>Full Time: Administrative Support for DSS Attorney</p> <p>Part Time: None</p>

Infrastructure

Services and Programs	<ul style="list-style-type: none">-Alley Maintenance-Bridge Maintenance/Inspection-Capital Project Management Services-Containers and Distribution-Environmental Management-Facilities Management and Custodial Services-Fleet Operations and Vehicle Replacement-Map and Graphics Production-Median and Right of Way Landscape Maintenance-Paving Program-Sidewalk Repair & Maintenance-Snow Removal-Street Maintenance-Technology Capital-Technology Operations
Recommended Total: \$29,930,231	

Infrastructure (continued)

Supplemental Funding Recommended Total: \$1,519,024	<ul style="list-style-type: none">-Cybersecurity-Gas and diesel price inflation-Increase funding for Street Paving Program-Outdoor power equipment replacements-Bridge Inspection & Maintenance-Equipment & Facilities
Personnel Impacts	<p>Full Time:</p> <ul style="list-style-type: none">-Reinstate Architect II (Engineering Division) <p>Part Time: None</p>

Livability

Services and Programs	-Code Enforcement/Fire/EMS
	-Community Sustainability
Recommended Total:	-Community Services
\$18,786,911	-Library Neighborhood Services
	-Neighborhood Support
	-Parks & Recreation operations, athletics, community recreation, landscape management, outdoor recreation, park management, urban forestry, and youth development
	-Planning, Building and Development services
	-Solid Waste Operations/Collections
	-Traffic Engineering, Transportation Planning, and Project Management
	-General Services

Livability (continued)

Supplemental Funding	-Increase in Contractual Therapeutic Recreation Services
Recommended Total: \$352,197	-RVRA Charges Increase -Professional Development -Equipment and Materials
Personnel Impacts	Full Time (FT): -City Planner II (2) -Temporary Combination Inspector to FT -Security Officer (Libraries)
	Part Time: None

Good Government

Services and Programs Recommended Total: \$20,222,071	-Assessment, Collections and Financial Reporting -Conduct of Elections -General Government Administration -Strategic Initiatives
Supplemental Funding Recommended Total: \$545,544	-Land Book Administration -Increase in Insurance Premiums including cybersecurity -Contractual Increases -Technology Upgrades and Maintenance Costs -Health & Wellness -Professional Development -Equipment and Supplies

Good Government (continued)

Personnel Impacts	<p>Full Time:</p> <ul style="list-style-type: none">- Tax Compliance Auditor- Administrative Assistant III – Real Estate- Assistant to the City Manager- Unfund Cost Collection Specialist <p>Part Time:</p> <ul style="list-style-type: none">- Paid Summer Internship Program

Economy

Services and Programs Recommended Total: \$2,426,613	-Asset Promotion and Development -Business and Workforce Development -Arts Commission staff support -Performance Agreements -Percent (%) for Art
Supplemental/ Personnel Impacts Recommended Total: \$69,880	Full Time: -Reinstated Sr Economic Development Specialist

Non-Departmental

Services and Programs	-Civic Center Subsidy and Admissions Tax
	-Contingencies
	-Debt Service
Recommended Total:	-GRTC (Valley Metro)
\$31,581,354	-Reserves
	-Residual Fringe Benefits
Supplemental Funding	-Annual Debt Service \$1,349,730
	-Worker Compensation \$250,000
	-Risk Reserve \$250,000
	-Compensation increase \$6,724,116
Reductions	-Medical and Dental \$351,220
	-Salary Lapse \$859,895

External Agencies

Services and Programs	Bank On Roanoke Valley Blue Ridge Behavioral Healthcare Blue Ridge Soil & Water Conservation
Recommended Total	Center in the Square Chamber of Commerce CoLab Community College Access Program Downtown and Williamson Road Service District Taxes Downtown Roanoke Incorporated Harrison Museum for African American Culture Health Department Hotel Roanoke Conference Center Commission (1% Sales Tax) Human Services Advisory Board Market Building Support Mill Mountain Zoo Regional Bicycle Coordinator Regional Blueway Project Regional Center for Animal Control and Protection (RCACP)
\$10,736,165	

External Agencies (continued)

Services and Programs (continued)	<p>Roanoke Arts Commission Roanoke-Blacksburg Technology Council Roanoke Regional Partnership Roanoke Regional Small Business Development Center Roanoke Valley-Alleghany Regional Commission Roanoke Valley Broadband Authority Roanoke Valley Greenway Commission Roanoke Valley Higher Education Center Roanoke Valley Sister Cities Roanoke Valley Television Roanoke Valley Transportation Planning Organization Total Action for Progress Virginia Cooperative Extension Virginia's First Regional Industrial Facility Virginia Municipal League Virginia Western Community College – Scholarships Visit Virginia's Blue Ridge Western Virginia Regional Industrial Facility Authority</p>

External Agencies (continued)

<p>Increased \$1,153,184</p>	<ul style="list-style-type: none"> • Blue Ridge Behavioral Healthcare • Center In the Square • Downtown and Williamson Road Service District Taxes • Regional Center for Animal Control and Protection (RCACP) • Roanoke Regional Partnership • Roanoke Valley-Alleghany Regional Commission • Roanoke Valley Higher Education Center • Roanoke Valley Television • Roanoke Valley Transportation Planning Organization • Virginia Cooperative Extension • Visit Virginia's Blue Ridge • Western VA Regional Industrial Facility Authority
<p>Decreased \$(371,745)</p>	<ul style="list-style-type: none"> • Health Department • Roanoke Valley Broadband Authority • Hotel Roanoke Conference Center Commission (sales tax rebate)

FY 2023-2027

Capital Improvement Program and One-time Items

- Investments made within the parameters of the debt policy with consideration of required debt service
- Excess debt service funding one-time items

FY 2023-2027 Capital Improvement Program

- Projects currently funded through **cash/grants**
 - Annual Bridge Maintenance \$420K
 - Annual Street Paving \$4.2M
 - Fleet Capital Replacements \$1.5M
 - Technology Capital Improvements \$1M
 - Capital Building Maintenance \$250K
 - Parks & Recreation Master Plan - Eureka Recreation Center \$8M

FY 2023-2027 CIP (Debt-funded portion)

Project	2023	2024	2025	2026	2027	Total
Morningside Elementary (expand instructional space and replace aging modulars), new school construction to replace Preston Park elementary (year 1)	\$12,750,000					\$12,750,000
New school construction to replace Preston Park Elementary (year 2), Lincoln Terrace Elementary (HVAC, roof replacement), Patrick Henry (regrade practice field), Hurt Park Elementary (new playground)		\$12,855,000				12,855,000
New school construction to replace Preston Park Elementary (year 3)			\$5,000,000			5,000,000
Westside Elementary renovation or new construction (year 1), Roanoke Academy for Mathematics and Science Elementary (roof replacement), Highland Park Elementary (roof replacement), James Madison Middle School (roof replacement)				\$5,000,000		5,000,000
Westside Elementary renovation or new construction (year 2)					\$5,000,000	5,000,000
Wasena Bridge - Phase 2 Construction	13,750,000					13,750,000
13th Street SW over NSRW - Construction		2,000,000				2,000,000
Melrose over Peters Creek - A&E and Right of Way					1,250,000	1,250,000
Belmont Branch - Phase 2 Construction	300,000	1,700,000				2,000,000
Washington Park Pool	750,000	2,400,000				3,150,000
Richardson Wayland	500,000					500,000
River's Edge Phase II	1,500,000					1,500,000
Skate Park		1,000,000				1,000,000
Parks & Recreation - Capital Maintenance					1,200,000	1,200,000
Civic Center - Berglund Center Improvements (BPAT restroom remodel, conversion of parking lot lights to LED, and replacement of BPAT roof)	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Stormwater Improvements - A wide range of work including initial projects to reduce flooding in downtown (1st Street and Salem Ave., Jefferson/Shenandoah Tunnels), neighborhood drainage projects (Melrose Ave. crossing project, West End drainage projects), continued acquisition of flood prone properties and conversion back to flood plain (Peters Creek wetland), water quality/stream restorations (Garnand Branch, Peters Creek), and various flood mitigation and small construction projects.	4,000,000	3,000,000	3,000,000	3,000,000	3,000,000	16,000,000

FY 2023-2027 CIP (Debt-funded portion) (continued)

Project	2023	2024	2025	2026	2027	Total
Curb, Gutter and Sidewalk (CGS) - New and Maintenance	2,335,000	2,335,000	2,335,000	2,335,000	2,335,000	11,675,000
Streetscapes Improvements - Street Paving and ADA Ramps	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Passenger Rail		1,865,000				1,865,000
Fleet Capital Replacements	1,600,000	600,000	1,325,000	1,700,000	600,000	5,825,000
Advantage System	600,000	1,900,000	500,000			3,000,000
Records Management System (RMS)/Jail Management System (JMS)	2,030,000					2,030,000
Network Cabling	700,000					700,000
Global HR Migration, Global Payroll, Talent Management			1,000,000	1,100,000	200,000	2,300,000
Internet Ring Expansion			400,000		350,000	750,000
Fire Station #2 - A&E, Land Acquisition, Construction	500,000	850,000	1,000,000	8,300,000		10,650,000
PWSC - Women's Locker Room Renovation - A&E and Construction	430,000					430,000
PWSC - Wash House/Refueling Station - A&E and Construction		345,000	3,555,000			3,900,000
Capital Building Maintenance - HVAC and Structural projects	1,405,000	1,220,000	950,000	600,000	1,000,000	5,175,000
Magistrate Office Renovation - A&E and Construction	100,000	655,000				755,000
Commonwealth Attorney's Law Library - A&E and Construction		200,000	1,250,000			1,450,000
TOTAL	\$46,250,000	\$35,925,000	\$23,315,000	\$25,035,000	\$17,935,000	\$148,460,000

Excess debt service may be available in some years for one-time capital needs, the Undesignated Fund Balance and the Stabilization Reserve.

FY 2023 One-Time Funded Items

Construction	\$183,300
Equipment	329,304
Fees For Professional Services	100,000
Fleet Capital	550,000
Grant Match	150,000
Percent for Art (approx.)	143,000
Salary/ Compensation	114,583
Technology	580,000
Training and Development	77,800
Transportation Infrastructure	280,000
Capital Project Contingency	<u>992,107</u>
Total Funded	\$3,500,094

Budget Calendar

- April 26, 2022 – 7:00 pm – Public Hearings
 - Real Estate tax rate
 - General Fund Budget
- May 2, 2022 – 9:00 am - Budget Study
- May 9, 2022 – 7:00 pm - Budget Adoption and approval of the Capital Improvement Program
- Dates to be determined for the HUD Consolidated Plan 2022-23 Budget

Questions?