



City Council Budget Briefing

June 7, 2021

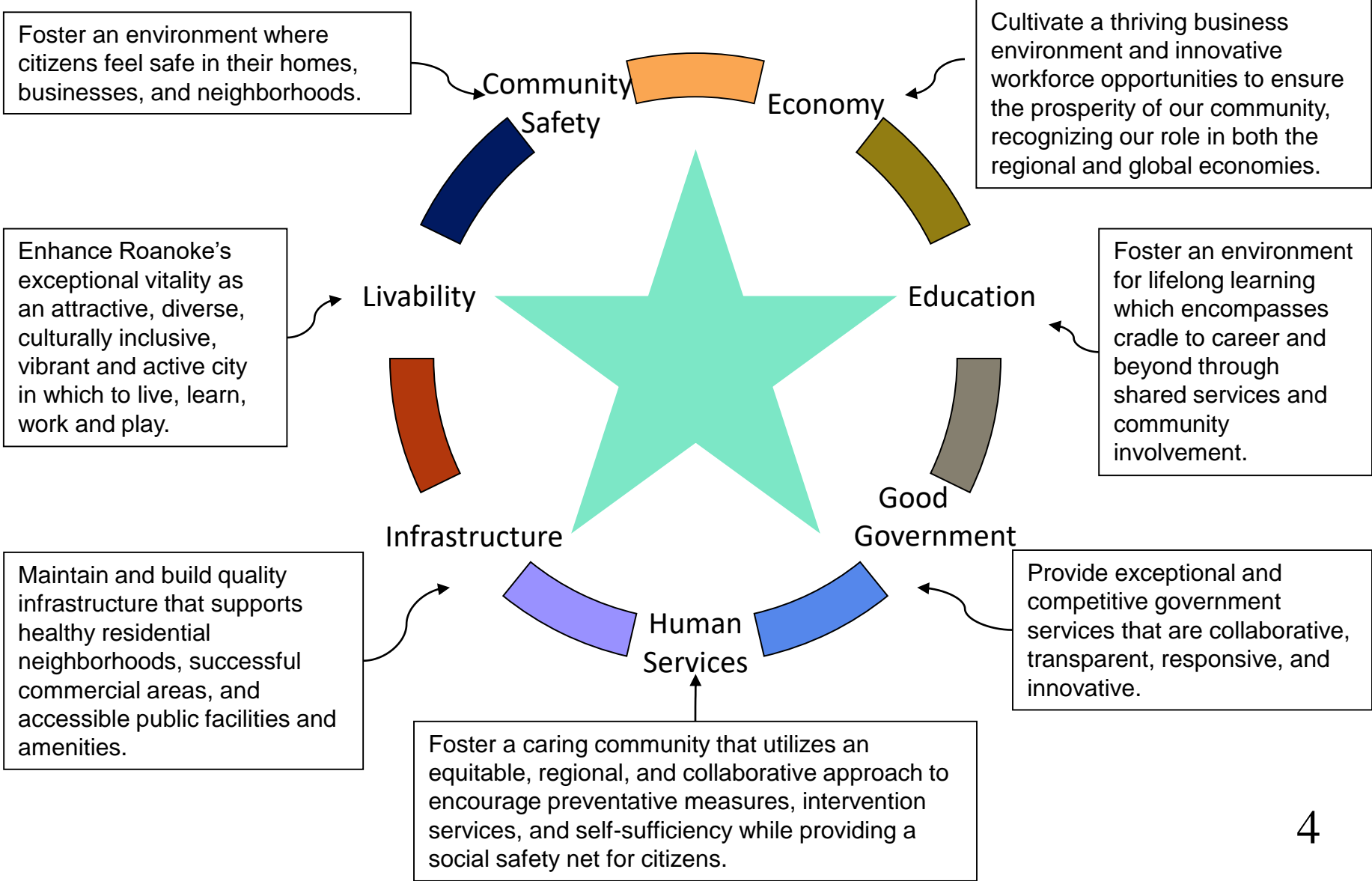
Agenda

- Discussion Items
 - Cultural Endowment
 - Tree Planting
- Five Year Operating Plan
- Next Steps

The Vision

The City of Roanoke is a safe, caring and economically vibrant community in which to live, learn, grow, play and prosper.

City of Roanoke Priorities



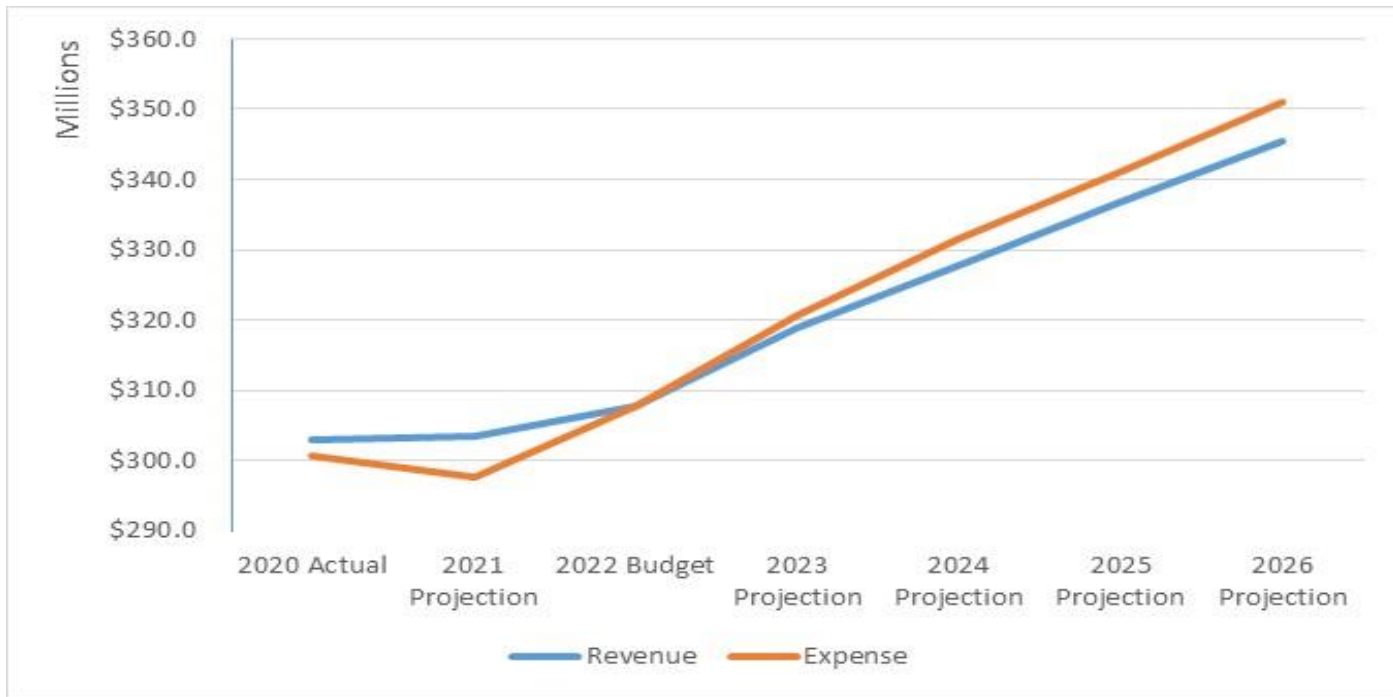
FY 2021-2022 Budget

- Recommended budget is balanced at \$307,630,000, an increase of \$9.565 million or 3.2%, aligned with the priorities established by City Council
- Key Budget Highlights:
 - Includes funding for strategic investments in all priority areas
 - Education/RCPS
 - Community Safety
 - Human Services
 - Infrastructure
 - Livability
 - Good Government
 - Economy
 - Strategic Compensation increases
 - Strategic fee increases

Discussion Items

- Cultural Endowment
 - Total amount allocated: \$1,075,000
 - FY 2022: \$125,000
 - Add \$50,000 of one-time funding
 - Reduce FY 22 one-time allocation to Capital Project Contingency
- Tree Planting
 - Urban Forestry allocation of \$630,238
 - Additional \$30,000 included in FY 20 budget
 - Allowed for replacement of ½ of all trees removed. Each tree cost between \$200-\$400.
 - Add \$30,000 of base funding in FY 22
 - Reduce FY 22 buffer for increased tipping fee tonnage

Five Year Operating Plan



Assumption	Percentage and Time Period
Operating Expenditure Growth	Predominantly 2% in FY 23-FY26
Real Estate Tax Growth	4% in FY 23-FY25; 3% in FY 26
Personal Property Tax Growth	4% in FY 23; 3% FY 24-FY26
Prepared Food and Beverage Tax Growth	3% in FY 23-26
Most Other Revenue Growth	4% in FY 23; 3% FY 24-FY26
Salary Increases	Implement Public Safety Step Plan FY23-FY24. 3% raise FY23 – FY26

Five Year Operating Plan

(millions)	2020	2021	2022	2023	2024	2025	2026
	Actual	Projection*	Budget	Projection	Projection	Projection	Projection
Revenue	\$302.9	\$303.5	\$307.6	\$319.0	\$327.9	\$336.9	\$345.5
Expense	300.6	297.5	307.6	320.6	331.4	341.1	351.0
Variance	2.3	6.0	0.0	(1.6)	(3.5)	(4.2)	(5.5)

* Surplus may increase due to allowance of Public Safety costs allocated to CARES Act Funding.

- Legally required to adopt balanced budget each fiscal year through revenue growth (existing or new) or expenditure reductions
- Strategic recognition of priorities, conservative revenue growth, and remaining uncertainty associated with the COVID-19 pandemic
- Anticipation of unavoidable expenditure growth
- Market based compensation
- Future planning is a best practice in order to respond to identified potential variances

Next Steps

- June 21, 2021 – 2:00 pm – Budget Adoption and approval of the Capital Improvement Program
- June 30, 2021 - Adopted Budget document available to the public

FY 2022 One-Time Funded Items

	Amount
Construction	\$100,175
Cultural Endowment	50,000
Equipment	341,900
Fees For Professional Services	160,500
Grant Match	150,000
Gun Violence Prevention Commission	75,000
Percent for Art	20,338
Redistricting	66,584
Salary/ Compensation	79,412
Supplies	18,500
Technology	724,540
Training and Development	255,000
Transportation Infrastructure	488,344
Transfer to Capital Project Contingency	756,881
Total Funded	\$3,287,174

Solid Waste Fee

Solid Waste Fee / Month	FY 2021		FY 2022	
	Monthly	Annual	Monthly	Annual
Residential	\$ 8.00	\$ 96.00	\$ 9.10	\$ 109.20
Fee Increase			\$ 1.10	\$ 13.20
Multi-Family	\$ 16.00	\$ 192.00	\$ 18.20	\$ 218.40
Fee Increase			\$ 2.20	\$ 26.40
Commercial	\$ 12.00	\$ 144.00	\$ 13.60	\$ 163.20
Fee Increase			\$ 1.60	\$ 19.20
Elderly/Disabled	\$ 5.00	\$ 60.00	\$ 5.00	\$ 60.00
Fee Increase			\$ -	\$ -

	FY 2021	FY 2022
Recommended Increase		\$ 468,197
Percent Cost Recovery	45%	50%

Downtown Compactor Fee

Downtown Compactor	Current FY 2021	Recommended 2022
Free Weekly Uses	Two	One
Charge per use	\$ 1.00	\$ 1.75
Fee Increase	\$ -	\$ 0.75
Restaurant, Office, Financial Institution		
Maximum monthly charge	\$ 120	
Other Business, Residential		
Maximum monthly charge	\$ 70	
All Users		
Maximum monthly charge		\$ 210

Fire/EMS Fees

Revenue Source	Current Fee	Proposed Fee	Proposed Revenue
Re-inspection Fee	\$50.00/reinspection	\$50.00/hour	\$ 115,500
Operational Permits	Varies, most \$50.00	\$50.00 except fireworks	\$ 72,300
Construction Inspections	Part of building permit fee	\$75.00/hr	\$ 46,875
Residential Target Hazard Annual Inspections	None	\$5.00/transient unit, \$2.00/apartment unit	\$ 22,500
Commercial Target Hazard Annual Inspection	None	\$50.00/hour	\$ 16,950
Total:			\$ 274,125

Stormwater Utility Fee Increase over 5-years

Fee Parameter	Fiscal Year						
	2022	2023	2024	2025	2026	2027	2028
Monthly/Billing Unit	\$ 0.90	\$ 1.05	\$ 1.20	\$ 1.35	\$ 1.45	\$ 1.55	\$ 1.60
Change/Year	\$ -	\$ 0.15	\$ 0.15	\$ 0.15	\$ 0.10	\$ 0.10	\$ 0.05
Avg. Residential/Month	\$ 5.40	\$ 6.30	\$ 7.20	\$ 8.10	\$ 8.70	\$ 9.30	\$ 9.60
Avg. Residential/Year	\$ 64.80	\$ 75.60	\$ 86.40	\$ 97.20	\$ 104.40	\$ 111.60	\$ 115.20