

# Agenda

- Capital Improvement Program (CIP)
- Outside Agencies Funding
- Questions

# Strategic Approach

- Connection to Strategic Plan
- Connection to Budgeting for Outcomes and Budgeting for Equity and Empowerment
- Effective and equitable utilization of resources to provide services and programs

# What is the CIP?

- Capital Improvement Program (CIP)
- A mid-range plan, usually five to ten years
- Identifies capital projects and equipment purchases
- Provides a planning schedule
- Identifies options for financing the plan

# FY 2021-2025 Capital Improvement Program

- Investments made within the parameters of the debt policy with consideration of required debt service
- Cash and debt funding of projects
- Other funding sources

# Debt Policies

Policy	FY 2019	FY 2020	FY 2021 Estimated
Net tax-supported debt as a percentage of the total taxable assessed value will not exceed 4%	2.42% In Compliance	2.41% In Compliance	2.54% In Compliance
Net tax-supported general obligation debt service shall not exceed 10% of General Fund expenditures	7.3% In Compliance	6.7% In Compliance	5.55% In Compliance
Not less than 60% of the outstanding tax-supported debt will be retired within 10 years	85.3% In Compliance	68.6% In Compliance	74.6% In Compliance

# FY 2021 CIP Projects

Category	Allocation
Buildings	\$14,468,932
Fleet Capital Replacement	600,000
Parks	5,954,952
Schools	5,000,000
Streets, Sidewalks and Bridges	14,476,889
Technology Improvements	1,225,317
Stormwater Fund	13,985,650
Berglund Center Fund	2,530,292
GRAND TOTAL	\$58,242,032

# FY 2022-2026 CIP

Project	2022	2023	2024	2025	2026	Total
RCPS	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$25,000,000
RCPS - Additional request		7,750,000	7,855,000			15,605,000
Bridge Renovation	13,750,000	13,750,000				27,500,000
Library Master Plan						
P&R Master Plan	3,000,000					3,000,000
P&R Master Plan		4,000,000	2,300,000			6,300,000
Civic Center	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Civic Center - Adjustment	(600,000)					(600,000)
Stormwater Improvements	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Stormwater Improvements		1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Curb, Gutter and Sidewalk	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Curb, Gutter and Sidewalk - New	500,000	500,000	500,000	500,000	500,000	2,500,000
Curb, Gutter and Sidewalk - Maintenance	335,000	335,000	335,000	335,000	335,000	1,675,000

# FY 2022-2026 CIP (continued)

Project	2022	2023	2024	2025	2026	Total
Streetscapes Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Streetscapes Improvements						
Passenger Rail			1,869,000			1,869,000
Fleet Capital Replacements	600,000	900,000	600,000	600,000	600,000	3,300,000
Fleet Capital Replacements - Engines	700,000	700,000		725,000	1,100,000	3,225,000
Technology Capital			1,500,000	1,500,000		3,000,000
Technology Capital	770,000	1,860,000	370,000			3,000,000
Fire Facility Master Plan				669,500		669,500
Fire Facility Master Plan - Additional			850,000	330,500	8,300,000	9,480,500
Capital Building Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Capital Building Maintenance						
Total	\$30,555,000	\$42,295,000	\$28,679,000	\$17,160,000	\$23,335,000	\$142,024,000

Excess debt service may be available in some years for one-time capital needs, the Undesignated Fund Balance and the Stabilization Reserve.



# FY 2022-2026

## Capital Improvement Program

- Projects Not Currently Programmed Nor Funded
  - Bridge Renovation - Garst Mill Bridge
  - Library Master Plan
  - Parks and Recreation Master Plan
  - Traffic Signal Infrastructure
  - Technology - Fiber Ring Expansion
  - Fire Facility Master Plan - Stations #8, #1, Drill Tower, #6 bay
  - Public Works Service Center – Phase 2 - washhouse and fleet management

# How is the CIP Developed

- Review of community needs
- Economic Development opportunities
- Data gathering
- Project cost and funding analysis
- Review with Budget Committee
- Discussion with City Council
- Approval and appropriation by City Council

# External Agencies

- Funded for various reasons
  - Mandates
  - Formula driven
  - Locally identified
- Requests received during budget development process
- Recommendations made to City Council
- Funding adopted and allocated by City Council

# External Agencies Funding

- Four ways to seek funding
  - General Fund  
\$8,862,012 (FY22 prelim)
    - Paul Workman 540-853-6803
  - Housing and Urban Development  
(TBD: FY21 \$2.5 M)
    - Keith Holland 540-853-6404
  - Humans Services Advisory Board  
\$336,500
    - Teresa McDaniel 540-853-2372
  - Roanoke Arts Commission  
\$430,000
    - Douglas Jackson 540-853-5652

# FY 2022 External Agencies

- General Fund Categories
  - Agreements \$7.6 M: Increase of \$772,793
  - Sponsorships \$23,303: Increase of \$2,200
  - Dues and Memberships \$164,323: Increase of \$556
  - Legacy \$394,903: Increase of \$68,431
  - Miscellaneous \$25,000: Increase of \$5,000
- Potential FY 2022 Enhancements
  - Visit Virginia's Blue Ridge (share of Transient Occupancy Tax)
  - Blue Ridge Behavioral Healthcare (utilization formula)
  - Service District Taxes (Real Estate district taxes)
  - Regional Center for Animal Control and Protection (% of Operations)

# Next Steps

- Project needs reviewed
- Cost analysis completed
- Recommendation to City Council
- Communicate through City Clerk's Office
- Communicate through citizen participation opportunities during Council meetings
- Next briefing: April 5, 2021, 9:00 a.m. session

Questions?

# Relevant Links

- CIP Document
  - <https://www.roanokeva.gov/DocumentCenter/View/14847/Capital-Improvement-Plan---Adopted-Budget-Document-FY21>
- List of all external agencies that received funding in FY21
  - <https://www.roanokeva.gov/DocumentCenter/View/14848/Contributions-Sponsorships-and-Memberships---Adopted-Budget-Document-FY21>
- Roanoke Arts Commission
  - <https://www.roanokeva.gov/769/Roanoke-Arts-Commission>
  - <https://roanokearts.org/>
- HUD funding
  - <https://www.roanokeva.gov/DocumentCenter/View/14838/HUD-Section---Adopted-Budget-Document-FY21>