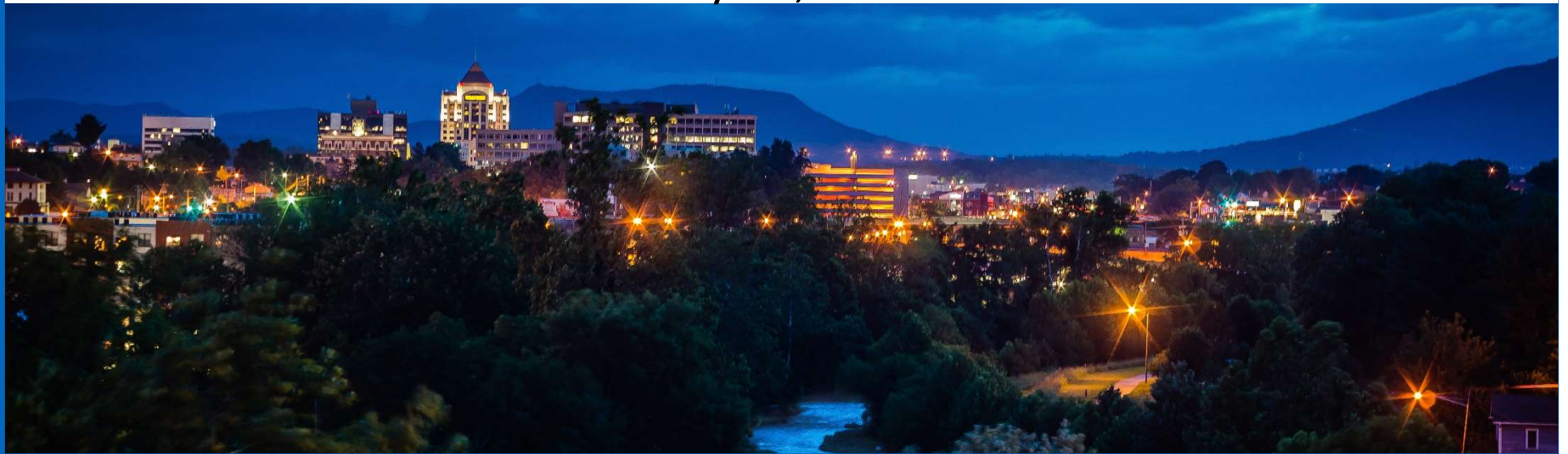


City Council Recommended Budget Presentation

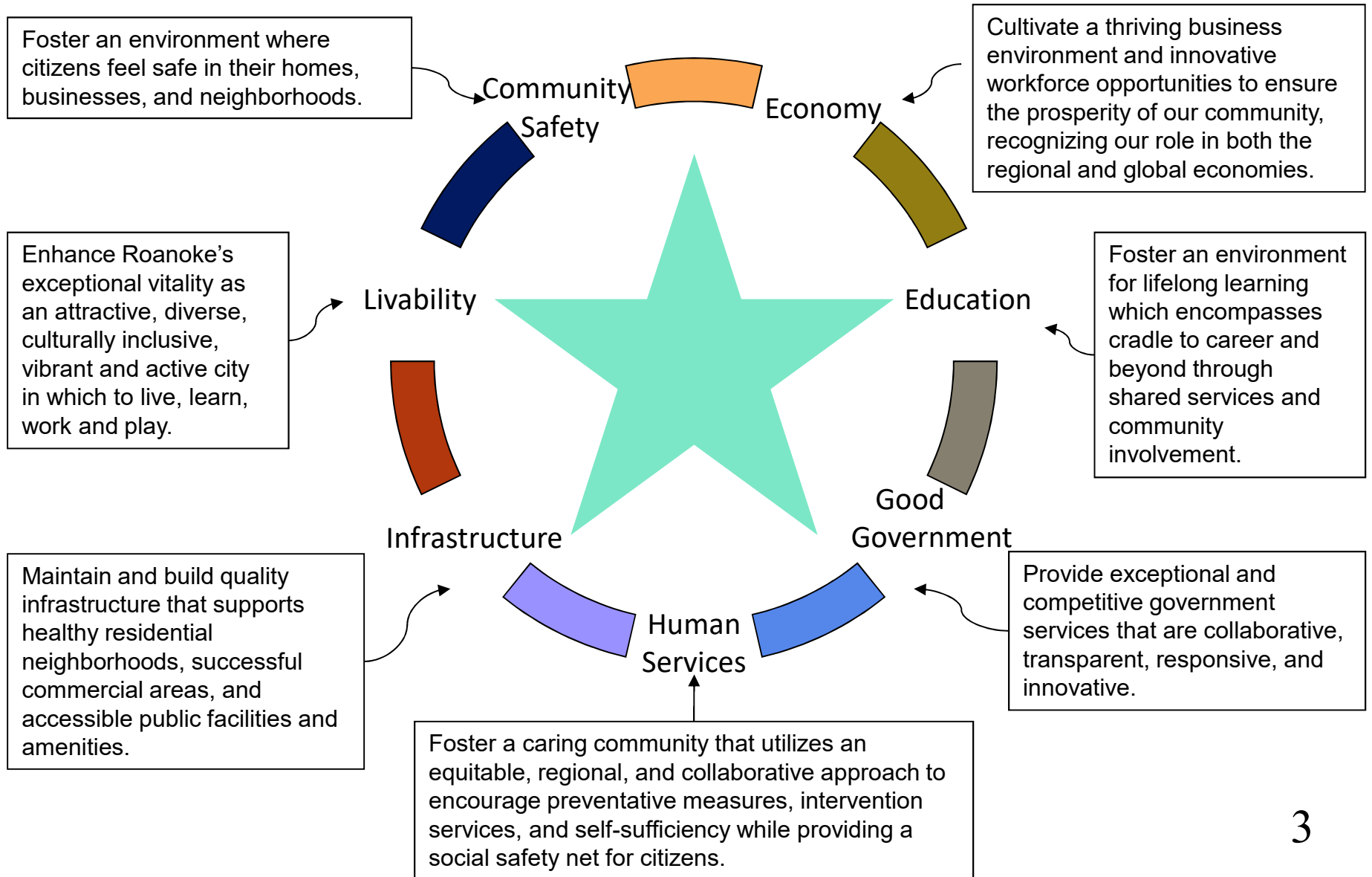
May 18, 2020



The Vision

The City of Roanoke is a safe, caring and economically vibrant community in which to live, learn, grow, play and prosper.

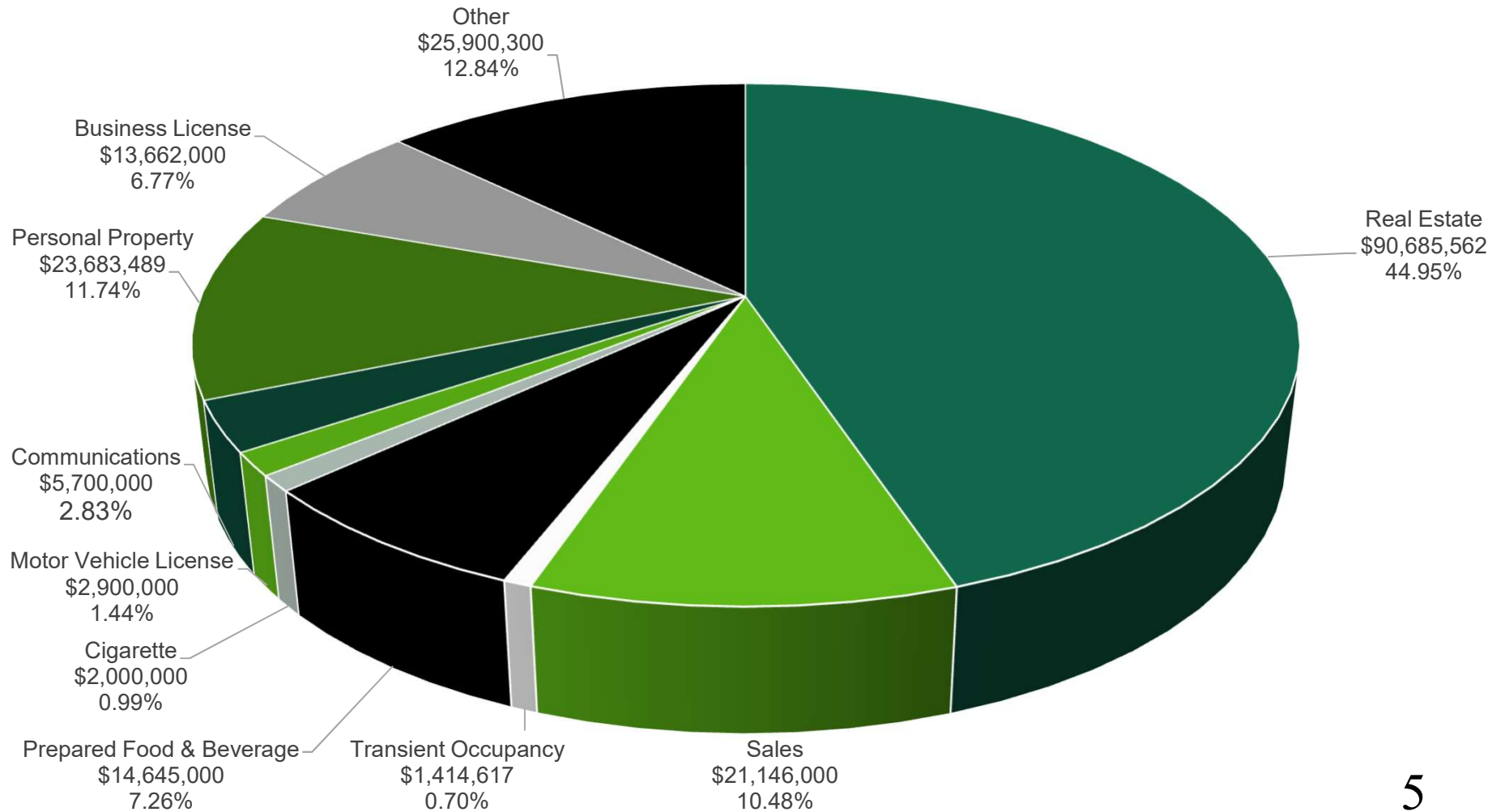
City of Roanoke Priorities



FY 2020-2021 Budget

- Recommended budget is balanced at \$298,065,000, a decrease of (\$1.37) million or (0.456%), with the priorities established by City Council protected
- Key Budget Highlights:
 - Includes funding for strategic investments in all priority areas
 - Education/RCPS
 - Community Safety
 - Human Services
 - Infrastructure
 - Livability
 - Good Government
 - Economy
 - Accounts for anticipated impacts of COVID 19 on local tax revenues and builds in an approximate \$1.75 million contingency for further revenue contraction

FY 2021 Revenue Estimate by Local Taxes



FY 2021 Local Tax Revenue Estimate

Tax	FY 2020 Adopted	FY 2020 Projected	FY 2021 Recommended	Change (\$)	Change (%)
Real Estate	\$87,765,000	\$88,260,768	\$90,685,562	\$2,920,562	3.33%
Sales	21,535,280	18,373,070	21,146,000	(389,280)	(1.81%)
Transient Occupancy	4,612,500	3,334,515	1,414,617	(3,197,883)	(69.33%)
Prepared Foods & Beverage	16,500,000	12,183,023	14,645,000	(1,855,000)	(11.24%)
Cigarette Tax	2,150,000	1,999,595	2,000,000	(150,000)	(6.98%)
Motor Vehicle License	3,000,000	2,896,099	2,900,000	(100,000)	(3.33%)
Communications Tax	6,300,000	5,683,025	5,700,000	(600,000)	(9.52%)
Personal Property	23,721,120	21,305,393	23,683,489	(37,631)	(0.16%)
Business License	13,030,500	14,195,312	13,662,000	631,500	4.85%
Other*	25,462,600	27,189,083	25,900,300	437,700	1.72%
TOTAL	\$204,077,000	\$195,419,883	\$201,736,968	(\$2,340,032)	(1.15%)

*Other: District Taxes, Public Service Corp, Penalties/Interest, Utilities Tax, Recordation and Probate, Admissions, Franchise Fees, Bank Stock, Delinquent Taxes

FY 2021 Total Revenue Estimate

	FY 2020 Adopted	FY 2020 Projected	FY 21 Recommended	Change (\$)	Change (%)
Local Taxes	\$204,077,000	\$195,419,883	\$201,736,968	(\$2,340,032)	(1.15%)
Permits, Fees and Licenses	929,800	1,134,227	1,024,800	95,000	10.22%
Fines and Forfeitures	1,049,350	1,022,492	1,019,200	(30,150)	(2.87%)
Use of Property and Money	477,000	519,163	466,000	(11,000)	(2.31%)
Intergovernmental	75,748,134	74,255,641	75,926,839	178,705	0.24%
Charges for Services	16,509,208	17,518,681	17,080,564	571,356	3.46%
Miscellaneous	640,508	1,653,371	810,629	170,121	26.56
TOTAL	\$299,431,000	\$291,523,458	\$298,065,000	(\$1,366,000)	(0.46%)

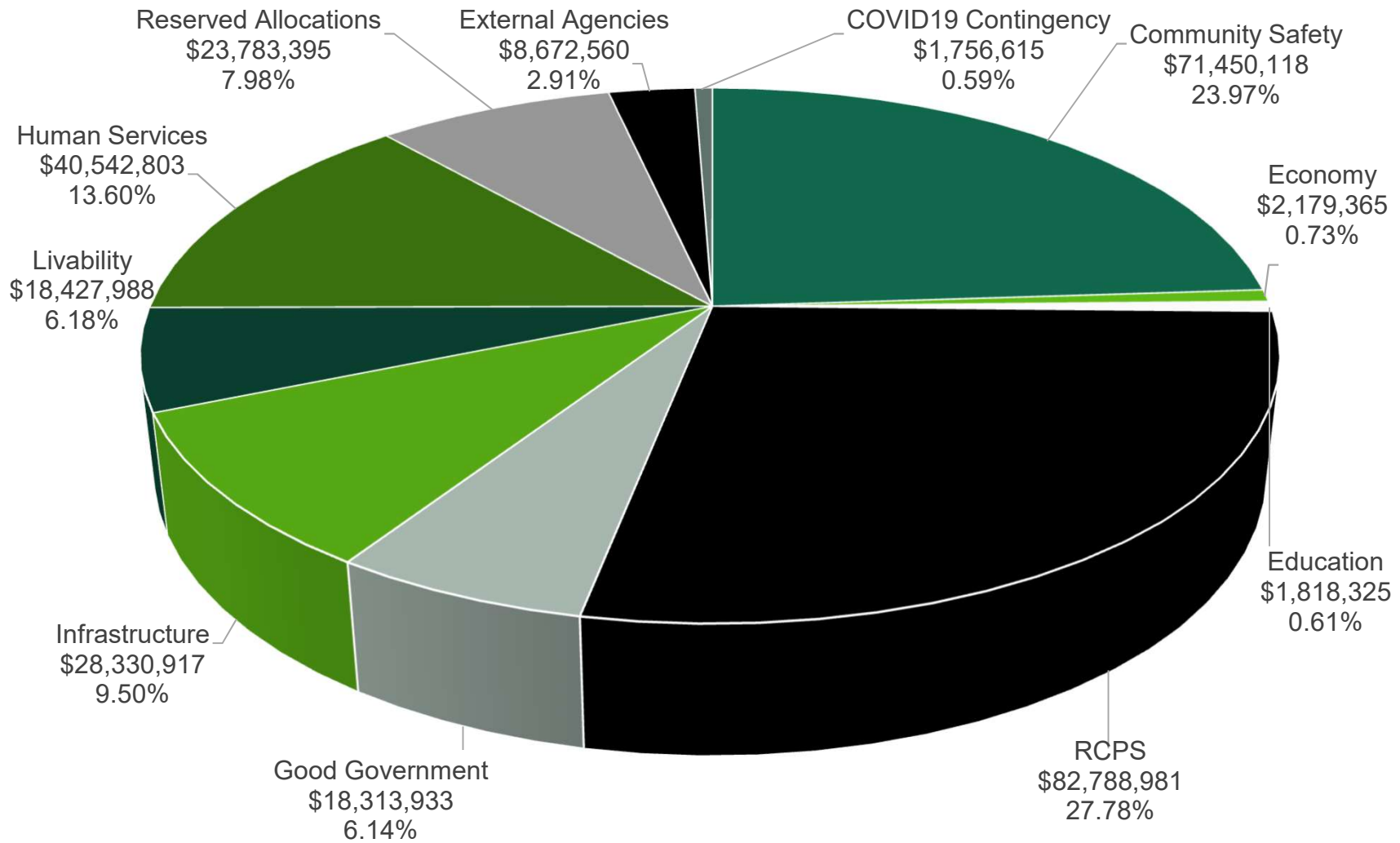
FY 2020-2021 Guiding Principles for Budget Preparation

- Council's priorities are key in the development of the budget
- Necessary to consider the anticipated impacts of COVID19 to local taxes
- Fund the highest base and supplemental priority services and programs
- Fund non-discretionary cost increases
- Prioritize remaining base and supplemental services and programs
- Include a COVID19 Contingency in the event of worsening local tax revenue performance

Budget Emphasis

- In addition to the Guiding Principles for Budget Preparation, the budget has been prepared with specific emphasis on:
 - Essential Services
 - Assisting the Vulnerable
 - Supporting Economic Recovery
 - Reclaiming Momentum and Strengthening Resiliency

Priority Allocations



Education

Services and Programs	Support of Roanoke City Public Schools Main Library Operations
Supplemental Funding	
Reductions	Roanoke City Public Schools -Funding determined by funding formula (40% of adjusted local taxes) -Decrease of (\$557,884) Establish 6pm as closing time for Main Library
Personnel Impact	Full-Time: None Part-Time: Reduction in Library hourly wages

Community Safety

Services and Programs	Circuit Court, City Prosecutors, Courts, Magistrate E-911 Operations Fire and Emergency Medical Services Fire Safety Inspections Police Operations and Administration Residential Juvenile Detention Roanoke City Victim Witness Program School Resource Officers Sheriff and Jail Operations Street Lighting, Traffic Signals, Signs and Pavement Markings
Supplemental Funding	811/911 Condo Association Costs *Gun Violence Task Force support Jail medical contract Municipal Building security Police body-worn camera support *Police high visibility safety vests Regional Juvenile Detention Sheriff overtime and cremations

Community Safety

Reductions	Deer Culling General District Court stipends Juvenile & Domestic Relations Court stipends Police Administrative Support
Personnel Impact	Full-Time: 5 vacant -Commonwealth Attorney II -Circuit Court Administrative Assistant IV -Police Administrative Assistant II -Police Animal Warden -Police Public Service Technician II Part-Time: None

Human Services

Services and Programs	Children's Services Act Homeless Assistance Team Human Services Support Juvenile Justice programs Social Services programs and support
Supplemental Funding	Cremation assistance
Reductions	
Personnel Impact	Full-Time: None Part-Time: None

Infrastructure

Services and Programs	Alley Maintenance Bridge Maintenance/Inspection Environmental Management Facilities Management and Custodial Services Fleet Operations and Vehicle Replacement Median and Right of Way Landscape Maintenance Paving Program Sidewalk Repair & Maintenance Snow Removal Street Maintenance Technology Capital Technology Operations

Infrastructure

Supplemental Funding	Technology Operations
Reductions	Alley Maintenance Fleet Capital Paving Snow Removal chemicals
Personnel Impact	<p>Full-Time: 6 Vacant</p> <ul style="list-style-type: none"> -Facilities Management Carpenter -Facilities Management Trades Worker -Fleet Management Maintenance Tech III -Fleet Management Maintenance Worker III -Environmental Management Administrative Assistant III -Engineering Architect II <p>Part-Time: None</p>

Livability

Services and Programs	Code Enforcement Community Sustainability Library Neighborhood branch operations Neighborhood Support Parks & Recreation operations, landscape management, park management, urban forestry, youth development Planning, Building and Development services Solid Waste Operations/Collections Traffic Engineering,/Planning
Supplemental Funding	*City Planner II - Comprehensive Plan staff support *Guardrail repair funding Library maintenance and operations support for expanded branches *Planning Study *Pool joint repair Recycling fees

Livability

Supplemental Funding (continued)	Relocation of Campbell Court sealed trash compactor
Reductions	<ul style="list-style-type: none"> Close pools for 2 seasons Eliminate one full day of operations at Branch Library locations Elimination of administrative support to Recreation Clubs
Personnel Impact	<p>Full-Time: 2 Vacant</p> <ul style="list-style-type: none"> -Solid Waste Management Maintenance Tech III -Planning Permit Tech I <p>Part-Time:</p> <ul style="list-style-type: none"> -Neighborhood Services Codes Compliance Inspector -Reduction in Library hourly wages -Reduction in Parks & Recreation hourly wages -Neighborhood Support administrative support

Good Government

Services and Programs	Assessment, Collections and Financial Reporting Conduct of Elections General Government Administration Lean Program
Supplemental Funding	Property insurance *Registrar support for elections and operations Tax/Treasury System Project support
Reductions	City Council training Organization leadership training
Personnel Impact	Full-Time: 2 Vacant -Clerk of Circuit Court Deputy Clerk II -Commissioner of Revenue Deputy Tax Clerk II Part-Time: None

Economy

Services and Programs	Asset Promotion and Development Business and Workforce Development Percent (%) for the Arts and Arts Commission staff support Performance Agreements Percent (%) for Art funding
Supplemental Funding	*COVID 19 Recovery Fund Enterprise Zone annual support *Financial Stability Program Specialist *Microloan Program
Reductions	Performance Agreements Reduction in Strategic/Special Project Support
Personnel Impact	Full-Time: 1 Vacant -Special Projects Coordinator Part-Time: None

Reserved Allocations

Services and Programs	Civic Center Subsidy and Admissions Tax Contingencies COVID-19 Contingency Debt Service GRTC Reserves Residual Fringe Benefits
Supplemental Funding	Civic Center Debt Service Debt Service Worker Compensation
Reductions	GRTC Subsidy

External Agencies

Services and Programs

Bank On Roanoke Valley
Blue Ridge Behavioral Healthcare
Blue Ridge Soil & Water Conservation
Center in the Square
Chamber of Commerce
CoLab
Community College Access Program
Downtown and Williamson Road Service
District Taxes
Downtown Roanoke Incorporated
Greenway Commission
*Harrison Museum for African American
Culture
Health Department
Hotel Roanoke Conference Center
Commission (1% Sales Tax)
Human Services Advisory Board
Market Building Support
Mill Mountain Zoo
Regional Bicycle Coordinator
Regional Blueway Project
Regional Center for Animal Control and
Protection (RCACP)

External Agencies

Services and Programs (continued)	Renovation Alliance Roanoke Arts Commission Regional Bicycle Authority Regional Blueway Project Renovation Alliance Roanoke-Blacksburg Technology Council Roanoke Regional Partnership Roanoke Regional Small Business Development Center Roanoke Valley-Alleghany Regional Commission Roanoke Valley Broadband Authority Roanoke Valley Greenway Commission Roanoke Valley Sister Cities Roanoke Valley Television Roanoke Valley Transportation Planning Organization Total Action for Progress Virginia Cooperative Extension Virginia First Regional Industrial Facility Virginia Municipal League

External Agencies

Services and Programs (continued)	Virginia Western Community College – Scholarships Visit Virginia’s Blue Ridge Western Virginia Regional Industrial Facility Authority
Supplemental Funding	Blue Ridge Behavioral Healthcare *CoLab Downtown and Williamson Road Service District Taxes Greenway Commission Health Department Hotel Roanoke Conference Center Commission (1% Sales Tax) Roanoke Center for Animal Control and Protection (RCACP) Roanoke Regional Partnership Roanoke Regional Small Business Development Center Roanoke Valley-Alleghany Regional Commission Roanoke Valley Greenway Commission

External Agencies

Supplemental Funding (continued)	Roanoke Valley Transportation Planning Organization Western Virginia Regional Industrial Facility Authority
Reductions	Center in the Square Chamber of Commerce CityWorks (X)po Cultural Endowment Downtown Roanoke Incorporated Harrison Museum for African American Culture I-73 Coalition Roanoke Arts Commission Roanoke-Blacksburg Technology Council Roanoke Valley Broadband Authority Roanoke Valley Sister Cities Roanoke Valley Television Transdominion Express Virginia Cooperative Extension Visit Virginia's Blue Ridge

FY 2021-2025 Capital Improvement Program

- Investments made within the parameters of the debt policy with consideration of required debt service

FY 2021-2025 CIP

Project	2021	2022	2023	2024	2025	Total
RCPS	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$25,000,000
Bridge Renovation	2,500,000	13,750,000	13,750,000			30,000,000
Library Master Plan						0
P&R Master Plan	100,000	3,000,000				3,100,000
Civic Center	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Stormwater Improvements	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Curb, Gutter and Sidewalk	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Streetscapes Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Passenger Rail		1,869,000				1,869,000
Fleet Capital Replacements	600,000	600,000	900,000	600,000	600,000	3,300,000
Technology Capital	500,000			1,500,000	1,500,000	3,500,000
Fire Facility Master Plan					669,500	669,500
Public Works Service Center	1,500,000					1,500,000
Capital Building Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Campbell Court	4,000,000					4,000,000
Transit Facility	7,478,000					7,478,000
TOTALS	\$28,178,000	\$30,719,000	\$26,150,000	\$13,600,000	\$14,269,500	\$112,916,500

- Excess debt service may be available in some years for one-time capital needs, the Undesignated Fund Balance and the Stabilization Reserve.

Budget Calendar

- May 28, 2020 – 7:00 pm – Public Hearings
 - Real Estate tax rate
 - General Fund Budget
 - HUD/CDBG
- June 1, 2020 – 9:00 am - Budget Study
- June 15, 2020 – 2:00 pm - Budget Adoption